STATE OF DELAWARE STATE HIGHWAY DEPARTMENT DELAWARE MEMORIAL BRIDGE DIVISION SIXTH ANNUAL REPORT

FEBRUARY 26, 1954

February 26, 1954

Honorable J. Caleb Boggs Governor of Delaware Dover, Delaware

Dear Governor Boggs:

In accordance with the Act authorizing the State Highway Department to construct a crossing over the Delaware River, the Annual Report of the activities of the Department in connection with the construction of The Delaware Memorial Bridge is respectfully submitted.

Very truly yours, STATE HIGHWAY DEPARTMENT Hugh R. Sharp, Jr. Chairman

State of Delaware

State Highway Department

DELAWARE MEMORIAL BRIDGE DIVISION

SIXTH ANNUAL REPORT

January 1954

The construction of the Delaware Memorial Bridge was continued during the year 1953 and consisted largely of completion of contracts which did not delay the opening of the Bridge for traffic.

CONTRACT NO. 8—Field Painting

Painting the inside of the towers was discontinued at the beginning of the year because of low temperatures. Work was resumed on March 30 and the entire contract was completed on May 19. Included in this work was an additional work order for the painting of the openings made in the median strip under Contract No. 9.

Buffalo Sheeting & Painting Company of Buffalo, New York was the Contractor.

CONTRACT NO. 9—Fenders

Due to shortage of structural steel, the construction of the fenders for the two tower piers was not started until January 12. Included in this contract was additional work on the tower doors and anchorage doors as well as the new openings in the median strip and the suspender separators. The entire contract was completed on June 15.

Merritt-Chapman & Scott Corporation of New York was the Contractor.

CONTRACT NO. 20—Maintenance Building and Additional Toll Plaza Facilities

Although this contract was essentially completed on December 12, 1952, it was held open for various items of extra work. This included additional work on the new well and pump house for the water supply for the Administration and Maintenance Buildings and the Display in the Information Center. All work was completed on July 9.

The Contractor was Cantera Construction Company.

CONTRACT NO. 22—Planting Operations (Part I)

All work on this contract was completed in 1952, but the contract remained opened for some extra work items. This included the planting of trees and shrubbery on the State Police Pistol Range which was completed on February 17.

David Bachtle of Mendenhall, Pennsylvania was the Contractor.

CONTRACT NO. 23—Planting Operations (Part II)

This contract was essentially completed on January 22 and was held open to do additional drainage and slope restoration on the slopes south of the toll plaza area and on the west approach. All work was completed and the contract closed out on August 11.

W. Southard Jones of Newark, Delaware was the Contractor.

CONTRACT NO. 24-Right of Way Fence

At the beginning of the year, the contract was about 90% complete. Extra work, which included the alignment of the fence and the installation of gates at the Toll Plaza along with the general clean-up, was completed and the contract closed out on February 2.

Pioneer Fence Company, Newport, Delaware, was the Contractor.

CONTRACT NO. 26—New Castle Interchange Lighting

Bids were received on February 2, 1953 and an award was made to the Light & Power Construction Company Elsmere, Delaware at an estimated cost of \$51,067.00. Construction was started on April 14th, and essentially completed on August 27th.

On September 12th, the lighting system was struck by lightning and severe damage was inflicted on the system. Repairs were begun immediately and all repairs were completed on October 3. With the completion of additional lighting in the towers and service to the Pistol Range, all work was completed on October 21.

CONTRACT NO. 27—Addition to Administration Building

Bids were received on August 21 and an award was made to S. Daniel Linker, Philadelphia, Pennsylvania, on

September 2. The estimated cost of this contract was \$39,093.00. Construction began on September 14th and has progressed at an even rate. On December 31, 1953, 68% of the contract was completed.

The addition to the Administration Building will be completed by the 1st of March, but the contract will probably be held open to allow for additional work in connecting the existing sewer system to the county system. This work should be completed in April, 1954.

FUTURE CONTRACTS: CONTRACT NO. 25—Memorial

With the completion of the Administration Building addition, all of the contract work for the Delaware Memorial Bridge will have been completed with the exception of the construction of the proposed memorial to the World War II personnel killed in action. At the present time, there is in the Court of Chancery an application by the Trustee for instructions by the Chancellor on the payment of an invoice for architectural services rendered in the design of the proposed memorial.

Until this matter is settled in the Court, the decision to construct a memorial must be held in abeyance which will also result in continuing the Delaware Memorial Bridge Division in operation due to the fact that the construction account cannot be closed until this contract decision is made.

FINANCIAL STATEMENT

Attached is the Financial Statement of the Delaware Memorial Bridge Division as of January 1, 1954.

Respectfully submitted, HUGH R. SHARP, JR., Chairman State Highway Department

BALANCE SHEET

DELAWARE MEMORIAL BRIDGE DIVISION

As of January 1, 1954

(Exhibit A)

| ASSETS | |
|---|---|
| CURRENT ASSETS Equitable Trust Company (Trustee) Investments (Cost Value) \$1,599,045 Cash \$111,265 | 5.45 |
| Delaware Memorial Bridge Revolving Fund | \$ 170,259.58 |
| TOTAL CURRENT ASSETS | \$ 1,880,570.11 |
| CAPITAL ASSETS Construction Cost in Progress | \$46,715,032.15 |
| TOTAL ASSETS | \$48,595,602.26 |
| LIABILITIES AND CAPITAL | |
| CAPITAL LIABILITIES Bonded Debt and Authorization | \$45,747,000.00* |
| CAPITAL Profit on Sale of Bonds Receipts from Utilities Proceeds from Miscellaneous Sources Proceeds from Sale of Ferry Boats and Barges Proceeds from Sale of Land, Buildings and Equipment Trustee's Income Account (Earnings Net) Earnings Transferred to Principal Account 473,000 12,471 601,631 601,631 22,545 1,076,818 | 10 6.47 01 6.00 |
| TOTAL CAPITAL | \$ 2,195,602.26 |
| TOTAL LIABILITIES AND CAPITAL | \$47,942,602.26 |
| NOTE: *\$419,000.00 Principal Amount 4% Bonds Called For R 41,000.00 Principal Amount 3-3/4% Bonds Called F 23,000.00 Principal Amount 2-7/8% Bonds Called F 170,000.00 Principal Amount 2-7/8% Bonds Purchas as Agent for State Highway Department NOTE: *Contractual Liability | or Redemption or Redemption ed By Trustee |

CONSTRUCTION COST IN PROGRESS STATEMENT DELAWARE MEMORIAL BRIDGE DIVISION

As of January 1, 1954

(Exhibit B)

| | | Previous ansactions | $D\epsilon$ | onth of ecember nsactions | | Totals To Date |
|---|-----|------------------------|-------------|---------------------------------|-----|------------------------|
| DISBURSEMENTS AND OTHER DEBITS SALARIES AND WAGES | | | | | | |
| Salary of Director Engineering Services Howard, Needles, Tammen | \$ | 37,499.94 | \$ | _ | \$ | 37,499.94 |
| & Bergendoff | | 2.142.361.21 | | | | 2,142,361.21 |
| Aero Service Corporation | | 3,770.00 | | | | 3,770.00 |
| Colverdale and Colpitts | | 19,000.00 | | _ | | 19,000.00 |
| The Haller Testing Lab., Inc. | | 14,987.92 | | | | 14,987.92 |
| Pittsburgh Testing Lab., Inc | | 36,057.86 | | _ | | 36,057.86 |
| Standard Testing Lab., Inc. | | 10.00 | | _ | | 10.00 |
| Delaware State Highway Department | | 3,585.00 | | | | 3,585.00 |
| E. I. duPont de Nemours Company | | 11,020.25 | | _ | | 11,020.25 |
| Sprague & Henwood, Inc. | | 1,724.00 | | _ | | 1,724.00 |
| Raymond Concrete Pile Company | | 742.50 | | | | 742.50 |
| J. A. Bader & Company Legal Fees | | 75.00 $146.817.05$ | | - | | 75.00 |
| Account Fees | | 13,925.00 | | 502.25 | | 147,319.30 |
| Annreisar Face | | 17,445.80 | | | | 13,925.00 17,445.80 |
| Appraisor Fees Ship Broker Fees Auctioneer Fees | | 38,551.63 | | | | 38,551.63 |
| Auctioneer Fees | | 768.15 | | , | | 768.15 |
| Equitable Trust Compuny (Trustee) | | 126,834.86 | | 260.14 | | 127,095,00 |
| Public Relations Fees | | 499.98 | | | | 499.98 |
| Public Relations Fees Miscellaneous | | 499.98 91,780.65 | | _ | | 91,780.65 |
| TOTAL SALARIES AND WAGES | | | . \$_ | 762.39 | \$ | 2,708,219.19 |
| OFFICE EXPENSE | \$ | 78,979.21 | _ \$ | | \$ | 78,979.21 |
| TRAVEL | \$ | 2,784.35 | . \$ | | \$ | 2,784.35 |
| OPERATION | \$ | 37.875.46 | . \$_ | | _\$ | <u>37,</u> 875.46 |
| REPAIRS & REPLACEMENTS | \$ | 18,793.95 | \$ | | _\$ | 18,793.95 |
| EQUIPMENT | _\$ | 166,741.38 | \$_ | | \$ | 166,741.38 |
| OTHER COSTS | | | | | | |
| Interest on Bond Issue | R | 4,800,000.00 | \$ | | 8 | 4,800,000.00 |
| Acquisition of Property | Ψ | 274,036.83 | Ψ | | Ψ | 274,036.83 |
| Contracts | 3 | 5,870,859.19 | 1. | 4,780.94 | : | 35.885.640.13 |
| Condemnation Award to Delaware- | | | | | | ,, |
| New Jersey Ferry Company | : | 2,500,000.00 | | - | | 2,500,000.00 |
| Insurance | | 241,961.65 | | - | | 241,961.65 |
| TOTAL OTHER COSTS | | 3,686,857.67 | \$1 | 4,780.94 | \$4 | 13,701,638.61 |
| TOTAL CONSTRUCTION COST TO DATE | | | \$1 | 5,543.33 | \$4 | 6,715,032.15 |
| | | | | | | |

STATEMENT OF UNFINISHED CONTRACTS DELAWARE MEMORIAL BRIDGE DIVISION

As of January 1, 1954

(Exhibit C)

| Contr Numb | | Contract Amount | Payments | Balance Outstanding |
|---------------|------------------------------|--------------------|--------------|------------------------|
| 9 | Merritt-Chapman & Scott Corp | \$298,880.00 | \$247,633.28 | \$51,246.72 |
| | Extra Work Order #1 | 30,131.20 | 27,118.08 | 3,013.12 |
| 27 | S. Daniel Linker | 39,093.00 | 16,536.34 | 22,556.66 |
| | Extra Work Order #1 | 1,654.15 | 1,488.73 | 165.42 |
| | TOTAL | \$369,758,35 | \$292,776.43 | \$76,981.92 |

STATEMENT OF FINISHED CONTRACTS DELAWARE MEMORIAL BRIDGE DIVISION

As of January 1, 1954

(Exhibit D)

| | tract | Contract | D | Underrun |
|-----|--|--------------|---------------|------------|
| Nun | 1ber | Amount | Payments | Overrun* |
| | | | | |
| 1 | Sprague & Henwood \$ | 33,400.00 | \$ 33,206.28 | \$ 193.72 |
| 2 | Merrit-Chapman & Scott Corp | | 11,598,592.71 | 104,006.71 |
| | Extra Work Orders #1 to #8 | 62.814.42 | 62,814.42 | 45.045.40 |
| A | Merritt-Chapman & Scott Corp | 1,291,240.00 | 1,223,394.60 | 67,845.40 |
| | Extra Work Order #1 | 402.26 | 402.26 | |
| B | The Conduit & Foundation Corp | 609.520.00 | 582,175.00 | 27,345.00 |
| | Extra Work Orders #1 & #2 | 431.39 | 431.39 | |
| C | Lewis & Bowman | 709,650.00 | 697,406.63 | 12,243.37 |
| | Extra Work Orders #1 to #7 | 154,151.50 | 154,151.50 | |
| | Claim for Delay to Contract Work | 10,000.00 | 10,000.00 | |
| D | Merritt-Chapman & Scott Corp | 1,830,000.00 | 1,854,638.10 | 24,638.10* |
| | Extra Work Orders #1 & #2 | 2.308.32 | 2,308.32 | _ |
| | The American Bridge Company | 6,119,300.00 | 6,185,260.75 | 65,960.75* |
| | Extra Work Orders $\#1$ to $\#4$ | 90,889.00 | 90,889.00 | |
| | Allowance for Overtime | 132,774.21 | 132,774.21 | |
| | The American Bridge Company . | 2,311,985.00 | 2,288,056.37 | 23,928.63 |
| | Extra Work Order #1 | 316.00 | 316.00 | · — |
| | The American Bridge Company | 5,299,805.00 | 5,231,878.47 | 67,926.53 |
| | Extra Work Orders #1 to #3 | 64,748.63 | 64,748.63 | |
| ١. | Lewis & Rowman | 1,132,550.00 | 1,144,419.94 | 11,869.94* |
| • | Lewis & Bowman Allowance for Material & Overtime | 75,937.70 | 75,937.70 | |
| | Extra Work Orders #1 to #6 | 13,540.86 | 13,540.86 | _ |
| | Whiting Turner Contracting Company | 1,043,329.00 | 1,055,934.92 | 12,605.92* |
| | Allowance for Material & Overtime | 96,336.14 | 96,336.14 | 15,000.05 |
| | Delay in Contract Work . | 6,264.00 | 6,264.00 | |
| | TO 4 T TO 1 4 1 1 1 1 1 | 620.00 | 620.00 | |
| | Buffalo Sheeting & Painting Company | 338,324.00 | 338,324.00 | _ |
| | Extra Work Orders #1 & #2 | 37,974.00 | 37,974.00 | _ |
| | | | 249,133.00 | _ |
| | Garrett Miller & Company | 249,133.00 | | |
| | Extra Work Orders #1 to #3 | 51,760.12 | 51,760.12 | |
| | Otis Elevator Company | 32,985.00 | 32,985.00 | |
| | Extra Work Order #1 | 163.00 | 163.00 | 1 001 00 |
| | Henry C. Eastburn | 56.210.00 | 55,125.64 | 1,084.36 |
| | Newark Construction Company | 243,368.75 | 325,717.00 | 82,348.25* |
| | Extra Work Orders #1 to #4 | 37,150.86 | 37,150.86 | _ |
| | Allowance for Reinforcements | 307.91 | 307.91 | |
| ļ | Henry C. Eastburn | 134,101.00 | 147,116.02 | 13,015.02* |
| | Extra Work Orders #1 to #3 | 1,178.26 | 1,178.26 | |
| | James Julian | 322,602.40 | 341,190.29 | 18,587.89* |
| | Extra Work Orders ± 1 to ± 3 | 4,893.75 | 4,893.75 | |
| | The Conduit & Foundation Corp | 194,455.00 | 201,798.25 | 7,343.25* |
| | Pre-Excavation For Piles | 2,640.00 | 2,640.00 | - |
| | Extension to Drainage System | 288.82 | 288.82 | |
| | Thomas Earle & Sons | 57,004.00 | 56,370.00 | 634.00 |
| | Extra Work Order #1 | 6,030.69 | 6,030.69 | _ |
| | James Julian | 140,899.10 | 158,132.40 | 17,233.30* |
| | Extra Work Orders #1 to #7 | 27,390.57 | 27,390.57 | |
| | Cantera Construction Company | 278,445.00 | 278,452.32 | 7.32* |
| | Extra Work Orders #1 to #8 | 101,873.81 | 101.873.81 | _ |
| | Cantera Construction Company | 214,913.00 | 214,913.00 | |
| | Extra Work Orders #1 to #11 | 29,138.29 | 29,138,29 | _ |
| | Citro & Sons, Inc | | 21,965.06 | 534.94 |
| 1 | citto a bone, the | , | 2., | 001.01 |
| | | | | |

DELAWARE MEMORIAL BRIDGE REVOLVING FUND DELAWARE MEMORIAL BRIDGE DIVISION

As of January 1, 1954

(Continued)

(Exhibit D)

| Contr Numl | | Contract Amount | Payments | Underrun or Overrun* |
|---------------|------------------------------------|--------------------|-----------------|----------------------------|
| 22 | David Bachtle \$ | | \$ 26,288.74 | \$ 119.79 |
| | Extra Work Order #1 | 998.50 | 998.50 | • |
| 23 | W. Southard Jones | 25,540,60 | 25,161.50 | 379.10 |
| | Extra Work Order #1 | 29,623.84 | 29,623.84 | |
| 24 | Pioneer Fence Company | 11,262.00 | 11,380.98 | 118.98* |
| 26 | Light & Power Construction Company | 51,067.00 | 51,498.96 | 431.96* |
| | Extra Work Orders #1 to #3 | 5,594.71 | 5,594.71 | |
| None | Pittsburgh Testing Laboratory | 28,257.86 | 28,257.86 | |
| | Allowance for Delayed Inspection | 7,800.00 | 7,800.00 | - |
| None | Haller Testing Laboratories, Inc. | 14,987.92 | 14,987.92 | |
| None | E. I. duPont de Nemours Company | 32,000.00 | 31,450.50 | 549.50 |
| None | Delaware Power & Light Company | 4,882.98 | 4.882.98 | |
| None | Deepwater Light & Power Company | 51,263.54 | 51,263.54 | |
| None | Atlantic City Electric Company | 6,391.14 | 6,391.14 | - |
| None | A. Clemente, Inc. | 993.65 | 993.65 | - |
| None | Wilson Line | 900.00 | 900.00 | - |
| None | Delaware-New Jersey Ferry Company | 15,624.05 | 15,624.05 | |
| None | Pioneer Fence Company | 246.00 | 246.00 | _ |
| | Henry C. Eastburn & Son | 2,054.35 | 2,054.35 | _ |
| | TOTAL \$ | 35,488,526.43 | \$35,643,909.48 | \$155,383.05 |

DELAWARE MEMORIAL BRIDGE REVOLVING FUND DELAWARE MEMORIAL BRIDGE DIVISION AS OF JANUARY 1, 1954

(Schedule A-1)

| | | = |
|---|-------------------------|---|
| December 1, 1953—Balance | \$170,761.8 | 3 |
| DISBURSEMENTS | | |
| Check Number 1447 Richards, Layton & Finger \$502.25 TOTAL DISBURSEMENTS FOR DECEMBER | \$ 502.2 \$170,259.5 | _ |

DELAWARE MEMORIAL BRIDGE

The period from June 1, 1952 to May 31, 1953 represents the first complete fiscal year of operation of the Delaware Memorial Bridge, since the first annual report covered a period of nine and one-half months only.

Records for the first nine and one-half months of operation, ending May 31, 1952, showed that 4,329,873 vehicles had used the span; 6,388,149 crossings in fiscal year 1952-1953 have brought the grand total of traffic passing over the bridge to 11,324,892. Gross receipts for the period were \$6,051,409.02, compared to \$3,775,842.20 in the partial year of operation. In excess of expenditures, total bridge income has been \$9,144,144.28.

The first day of June, 1952, brought that month's heaviest traffic, as 34.494 vehicles crossed the bridge. On the lowest day, June 17, 15,913 vehicles were counted. The daily average for June was 21,574; revenue in excess of expenses totalled \$529,742.25. In July, 1952, 727,745 crossings were recorded, with a high of 37,439 vehicles on July 6 and a low of 16,601 on July 23. The daily average was 23,476; revenue in excess of expenses totalled \$589,324.38.

The greatest quantity of traffic during this period was reported in the month of August, when there were 811,173 crossings. A high of 38,057 was reported for August 17, a iow of 18,434 on August 12. With a daily average of 26,616, income in excess of expenditures amounted to \$640,352.00.

The weekend of August 1 to 3, inclusive, brought the highest three-day traffic total, to that time, in the bridge's history—91,240 crossings. On August 12, four days before the first anniversary of its opening, the bridge carried its six millionth vehicle, making a total volume, for its first year, of nearly one million over the predicted figure. In its first calendar year of operation, the structure carried 6,028,035 vehicles, an average of 11.4 crossing per minute, 24 hours per day, for the year.

At 10 a.m. on August 15, 1952, officials marked the first anniversary of the bridge's dedication as a memorial to the men and women of Delaware and New Jersey who lost their lives in World War II. The Chairman of the State Highway Department, J. H. Tyler McConnell, Delaware Crossing Division Director, William A. Williams, General Manager, G. Lester Daniels, and members of the State Highway Department were present.

Although traffic declined from its August peak to 615,812 during the month of September, the month's high was marked on its first day, with 36,350 vehicles reported. The low figure, on September 23, was 14,234. With a daily average of 20,527, income in excess of expenses amounted to \$502,535.09. It was during this month that a group of distinguished engineers from eight European countries visited the world's sixth longest single suspension bridge.

Also in September, representatives of the National Association of Gardeners planted a memorial oak tree on the bridge plaza as a living memorial to those from Delaware and New Jersey who died in the service of their country. Accepting the gift, a seedling from Maryland's 410-year-old Wye Oak, Chairman McConnell said, "the Delaware Memorial Bridge and the Delaware Memorial Oak shall always stand as symbols of might to those in the generations who shall follow us."

In October, there were 556,467 crossings, a daily average of 17,951. October 19, with 24,858 vehicles passing through the toll gates, was the high day; the low was marked on October 28, with 13,446. Revenue in excess of expenditure was \$460,623.07.

During November, a drop of approximately 40,000 vehicles took place, as the total figure for that month fell to 513,767. Vehicles numbering 30,986 provided the high for the month on its last day, while a low of 12,807 was recorded on November 18. A daily average of 17,125 vehicles produced a net income of \$411,549.89.

In December, lighted Christmas trees adorned the toll booths, and the month's total traffic approached the half million mark, with 495,547 crossings. Christmas week produced a heavy flow of traffic; the high day of the month was recorded on December 28, 31,430 crossings. Although the second lowest day of the year was recorded on December 2, 10,543 vehicles, the daily average for the month was 15,985. Income after expenses amounted to \$392,993.93.

The New Year, 1953, was greeted with the announcement that booklets of reduced-rate shoppers' tickets would be placed on sale, effective February 1, the ten-trip booklet, valid for the calendar month of issue, purchasable at \$3.50.

As the New Year's weekend closed, the month's high of 27,239 crossings was reached on January 4; low day was recorded four days later on January 8, with the lowest

daily figure of the fiscal year, 10,252. A daily average of 14,301 crossings netted \$363,000 for the month.

In February, traffic figures began to increase, with 462,534 vehicle crossings producing a daily average of 16,519. The high was reached on February 23, with 28,881, the low on February 17, 12,537. Income in excess of expenditures was reported at \$363,000.

During these months, construction was underway on a second building on the bridge plaza; the Maintenance Building. One part of this building, facing the plaza was set aside as an Information Center, which went into operation on March, 1953. Trained personnel and map readers were made available to the public on a sixteen-hour basis, from 8 a.m. to 12 midnight. Maps, pamphlets, and accommodation information were assembled, and comfortable rest rooms were fitted. A display was erected behind the main counter with the design of attracting visitors to points within the State. A major feature of the display is a message of greeting from Governor J. Caleb Boggs.

The traffic increase continued through March, 1953, when 462,534 vehicles crossed the bridge. Low day was March 3, with 12,537 crossings, high was reached on March 28, with 22,147. With a daily average of 16,435 net income amounted to \$401,533.95.

During the month of April, the ten millionth vehicle passed over the Delaware Memorial Bridge, and the daily average climbed to 20,168. The total for the month, 605,035 crossings, showed a high of 31,589 on April 5, and a low of 14,027 on April 14. Income above expenses amounted to \$481,186.36.

The first large-scale publication on behalf of bridge promotion was completed during April, when 200,000 copies of a four-color brochure on the bridge were purchased. Art for the project was designed by Grafco, Inc.; production supervision was carried out by the Delaware State Development Department.

Another brochure jointly produced during the spring through cooperation with the State Development Department was a listing of the State's hotels and motels, with rates and other information for tourists.

During the spring months, the first comprehensive advertising campaign for the Delaware Memorial Bridge was planned, and copy was placed in approximately 17

newspapers from New England to the South. Hundreds of inquiries for further information concerning the State and the bridge resulted from this advertising.

In the closing month of the fiscal year, the upgrade in traffic-volume continued. High day occurred on May 29, when there were 28,683 crossings; low day was May 5, with 14,451. From a total of 606,870 vehicles, a daily average of 19,576 crossings was reached. Revenue in excess of expenses was \$464,389.76.

On the morning of Memorial Day, 1953, a short service was held to honor those for whom the bridge stands as a memorial. Chairman Hugh R. Sharp, Jr., spoke during the ceermony, and a flag presented by the family of Eugene H. Speary, killed in action in 1953, was flown from the tall staff. A firing squad from Gen. W. W. Atterbury Post, V.F.W., fired a salute and sounded taps. This service brought the year's operation of the Delaware Memorial Bridge to a close.

DAILY AVERAGE (By Month)

| JUNE, 1952 | | | 21,574 |
|--------------|------|----------|--------|
| JULY, 1952 | | | 23,475 |
| AUGUST, 1952 | | | |
| SEPTEMBER, | 1952 | | 20,527 |
| OCTOBER, 19 | 52 | , | 17,951 |
| NOVEMBÉR, | 1952 | | 17,125 |
| DECEMBER, | | | |
| JANUARY, 19 | 53 | ******** | 14,301 |
| FEBRUARÝ, | 1953 | | 16,519 |
| MARCH, 1953 | | | |
| APRIL, 1953 | | | 20,168 |
| MAY, 1953 | | | 19,576 |
| | | | |

MONTHLY CROSSING TOTALS

| 1952-1953 | | 1951-1952 |
|-----------|-------------|-----------|
| JUNE | 647,224 | |
| JULY | 727,745 | |
| AUGUST | 811,173 | 346,049 |
| SEPTEMBER | 615.812 | 498,372 |
| OCTOBER | 556,467 | 396,834 |
| NOVEMBER | 513,767 | 391,659 |
| DECEMBER | $495,\!547$ | 377,656 |
| JANUARY | 443,353 | 371,279 |
| FEBRUARY | 462,534 | 433,031 |
| MARCH | 509,492 | 439.484 |
| APRIL | 605.035 | 536,083 |
| MAY | 606,870 | 539,426 |
| | 6,995,019 | 4,329,873 |

TOTAL NUMBER OF VEHICLES

| Passenger cars, light trucks | 5,317,066 |
|---|---------------|
| 2 Axle Vehicles | 207,922 |
| 3 Axle Vehicles | 395,588 |
| 4 Axle Vehicles | 542,132 |
| 5 Axle or more Vehicles | 6,074 |
| Free (includes maintenance) | 16,728 |
| Passenger Cars, Commutation | 452,072 |
| Passenger Cars, 10 Trips | 57,437* |
| Total | 6,995,019 |
| *10 Trip Tickets on sale only since February, | 195 3. |
| | |

BREAKDOWN OF RECEIPTS

| Passenger cars, light trucks | \$3,987,799.50 |
|------------------------------|----------------|
| 2 Axle Vehicles | 207,922.00 |
| 3 Axle Vehicles | 593,382.00 |
| 4 Axle Vehicles | 1,084,264.00 |
| 5 Axle or more Vehicles | 16,302.50 |
| Passenger Cars, Commutation | 125,433.20 |
| Passenger Cars, 10 Trips | 20,102.95 |
| Total | \$6,035,206.15 |

STATE HIGHWAY DEPARTMENT OF THE STATE OF DELAWARE DELAWARE CROSSING DIVISION AND DELAWARE MEMORIAL BRIDGE STATEMENT OF INCOME AND EXPENSES For the Period June 1, 1952 to May 31, 1953

| See a se | | | |
|--|-----|---|----------------|
| TOLL INCOME | | - | |
| Cash Toll Reported and Received Tickets Presented for Tolls Tolls to be Billed to Users | \$! | 5,388,322.00 611,469.65 35,414.50 | |
| Calculated Tolls (See Below) | \$0 | 5,035,206.15 414.11 | |
| | | | \$6,035,620.26 |
| Income from unused Commutation | æ | 13.000.00 | |
| Tickets Income from unused Shoppers Tickets Miscellaneous Income | | $12,939.80 \\ 1,600.55 \\ 1,248.41$ | |
| | | | 15,788.76 |
| Gross Income | | | \$6,051,409.02 |
| DEDUCTIONS FROM INCOME | | | |
| Salaries & Wages | | | |
| General Manager | \$ | 9,000.00 | |
| Superintendent | | 6,000.00 | |
| Toll Collectors & Sergeants | | 124,056.21 | |
| Maintenance Bridge Police | | 78,645.39 | |
| Clerical | | 33,865.23 | |
| Miscellaneous | | 45,352.07 | |
| Miscenaneous | | 5,869.00 | |
| Fees | \$ | 302,787.90 | |
| Trustee | \$ | 16,405.51 | |
| Consulting Engineer | Ψ | 13,000.00 | |
| Depository Service | | 6,823.15 | |
| Accounting Audit | | 2,250.00 | |
| Delaware Safety Council | | 10,000.00 | |
| . | \$ | 48,478.66 | |
| Maintenance & Repairs | | | |
| Materials & Supplies—Bridge | \$ | 632.49 | |
| Materials & Supplies—Approaches Materials & Supplies—Building & | | 4,452.99 | |
| Equipment | | 5,687.42 | |
| Operation of Equipment | | 10,343.42 | |
| Operation of Automobile | | 342.51 | |
| Independent Contractor | | 6,108.96 | |
| | \$ | 27,567.79 | |
| | | | |

STATE HIGHWAY DEPARTMENT OF THE STATE OF DELAWARE DELAWARE CROSSING DIVISION AND DELAWARE MEMORIAL BRIDGE STATEMENT OF INCOME AND EXPENSES For the Period June 1, 1952 to May 31, 1953

| (Continued) | _ | | | | |
|---------------------------------|----------|---------------|----|---------|-------|
| Materials & Supplies | | | | | |
| Office Supplies & Expenses | \$ | 1,609.85 | | | |
| Stationery & Printing | • | 4,099.55 | | | |
| Printing Toll Tickets | | 3,076.21 | | | |
| Uniforms | | 2,632.85 | | | |
| Expenses—Collection Personnel | | 460.56 | | | |
| Heat | | 3,492.98 | | | |
| Publicity, Advertising & Dues | | $33,\!108.35$ | | | |
| Auto & Truck Licenses | | 651.75 | | | |
| Rent-Ticket Counter-Stamp Meter | | 448.82 | | | |
| Miscellaneous Expense | | 1,770.38 | | | |
| Expenses Admin. Personnel | | 137.85 | | | |
| Utilities | \$ | 51,489.15 | | | |
| Telephone & Telegraph | \$ | 1,308.84 | | | |
| Electric | Ψ | 12,482.29 | | | |
| Water Rent | | 153.20 | | | |
| | \$ | 13,944.33 | | | |
| Insurance | \$ \$ | 7,137.40 | | | |
| | \$ | 451,405.23 | | | |
| Equipment Purchased | \$ | 6,538.71 | | | |
| COME IN EXCESS OF EXPENSES | | | \$ | 457,9 | 13.94 |
| TAL INCOME IN EXCESS OF EXPE | ידאיי | ere | _ | | |
| 3-1-52 to 5-31-53 | | | Q. | 5 502 4 | ടെ വഴ |

CALCULATED TOLLS

| Class | Description Rate | Transactions | Revenue |
|--------|--|------------------------|-----------------------------|
| | Passenger Cars (All Types) \$.75 Trucks—Reg. Wt. 2 tons or less | 5,317,066 | \$3,987,799.50 |
| 2 | 2 Axle Vehicles; buses and trucks over 2 tons 1.00 | 207,922 | 207.922.00 |
| | 3 Axle Vehicles 1.50 | 395,588 | 5 93 ,3 82.00 |
| 4 5 | 4 Axle Vehicles 2.00 5 Axle or More Vehicles 50/axle | $542,\!132 \\ 6,\!074$ | 1,084,264.00 16,302.50 |
| 6 8 | Passenger Cars—Commutation | $16,728 \ 452,072$ | 125,433.20 |
| | Passenger Cars—10 Trip | 57,437 | 20,102.95 |
| | | 6,995,019 | \$6,035,206.15 |

STATE HIGHWAY DEPARTMENT OF THE STATE OF DELAWARE

DELAWARE CROSSING DIVISION AND DELAWARE MEMORIAL BRIDGE

STATEMENT OF CASH RECEIPTS & DISBURSEMENTS

For the Period June 1, 1952 to May 31, 1953

| - · | | |
|---|------------------------|----------------|
| CASH BALANCE BEGINNINGCASH RECEIVED | \$ 447,800.28 | |
| Cash Tolls Reported | \$5.388.399.00 | |
| Tickets sold for future use | ψυ,000,022.00 | |
| | | |
| Regular Rate\$462,380.00 | | |
| Commutation Rate 129,048.00 | | |
| Shoppers Rate | | |
| | | |
| | \$ 614,290.00 | |
| Deposits received on ticket sales | 10,405.00 | |
| Collections in excess of Calculated Tolls | 414.11 | |
| Payments received on Acct. Rec. | 40,294.50 | |
| Miscellaneous Receipts | 1,248.41 | |
| Miscenaneous iteceipts | | |
| | | \$6,502,774.30 |
| CASH DISBURSEMENTS | | |
| | A FOLDOO 00 | |
| Transfers to Operation Fund | \$ 524,809.32 | |
| Transfers to Maintenance Fund | 120,000.00 | |
| Transfers to Sinking Fund—Int. Acct. | 1,818,125.00 | |
| Transfers to Sinking Fund-Int. Res. | | |
| Act. | 3,370,818.44 | |
| Transfers to Bond Retirement Acct. | 186,109.48 | |
| Tickets Redeemed | | |
| | | |
| | | \$6,020,810.74 |
| CASH BALANCE - MAY 31, 1953 | | \$ 481 963.56 |
| PROOF: | | Ψ 101,000.00 |
| Cash in Bank per Equitable Security T | Trust Co | |
| Trust Dept. Acet. 3939B | | |
| Deposite in Transit | φ ±10,240.01 | |
| Deposits in Transit | 05,757.05 | |
| | Φ 491 0g9 Ec | |
| | \$ 481,963.56 ————— | |
| | | |

STATE HIGHWAY DEPARTMENT OF THE STATE OF DELAWARE

DELAWARE CROSSING DIVISION AND DELAWARE MEMORIAL BRIDGE

STATEMENT OF CASH RECEIPTS & DISBURSEMENTS

For the Period June 1, 1952 to May 31, 1953

| | | - | | |
|--|------|-------------------------|----|------------------------|
| CASH RECEIVED | | | | |
| Transfers from Revenue Fund | | | \$ | 524.809.32 |
| CASH DISBURSEMENTS | | | 7 | 3 2 1 ,000 10 1 |
| Salaries & Wages | | | | |
| General Manager | Φ | 9,000.00 | | |
| Superintendent | . •Р | 6,000.00 | | |
| Superintendent | | | | |
| Toll Collectors & Sergeants | | 124,056.21 78,645.39 | | |
| Maintenance Bridge Police | | 33,865.23 | | |
| Clavical | | | | |
| Clerical | | 45,352.07 | | |
| Miscellaneous | _ | 5,869.00 | | |
| | \$ | 302,787.90 | | |
| Less Taxes & Other Deductions | | $6,\!243.60$ | | |
| | | 296,544.30 | | |
| Employees Deductions Accrued prior | | , | | |
| June 1, 1952 | | 4,651.08 | | |
| Fees | | | | |
| Trustee | | 16,405.51 | | |
| Consulting Engineer | | 13,000.00 | | |
| Depository Services | | 6,823.15 | | |
| Accounting Audit | | 2,250.00 | | |
| Delaware Safety Council | | 10,000.00 | | |
| | \$ | 48,478.66 | | |
| Maintenance & Repairs | | | | |
| Materials & Supplies-Bridge | \$ | 632.49 | | |
| Materials & Supplies—Approaches Materials & Supplies—Building & | , | 4,452.99 | | |
| Equipment Equipment | | 5,687.42 | | |
| Operation of Equipment | | 10,343.42 | | |
| Operation of Automobile | | 342.51 | | |
| Independent Contractor | | 6.108.96 | | |
| independent Contractor | | 0,108.90 | | |
| | \$ | 27,567.79 | | |
| Materials & Supplies Office Supplies & Expenses | Ф | 1 000 05 | | |
| Stationary & Printing | \$ | 1,609.85 | | |
| Stationery & Printing Printing Toll Tickets | | 4,099.55 | | |
| Uniforms | | 3,076.21 | | |
| Expenses—Collection Personnel | | 2,632.85 | | |
| Expenses—Confection Fersonnel . | | 460.56 | | |

STATE HIGHWAY DEPARTMENT OF THE STATE OF DELAWARE

DELAWARE CROSSING DIVISION AND DELAWARE MEMORIAL BRIDGE

STATEMENT OF CASH RECEIPTS & DISBURSEMENTS

For the period June 1, 1952 to May 31, 1953

| HeatPublicity, Advertising & Dues | \$ | 3,492.98 $33,108.35$ | | |
|--|----|----------------------|----|------------|
| Auto and Truck Licenses | | 651.75 | | |
| Rent—Ticket Counter & Stamp Meter | | 448.82 | | |
| Miscellaneous Expense | | 1,770.38 | | |
| Expenses Adm. Personnel | | 137.85 | | |
| | \$ | 51,489.15 | | |
| Utilities | a | 4 000 04 | | |
| Telephone & Telegraph | \$ | 1,308.84 | | |
| Electric Water Rent | | 12,482.29 153.20 | | |
| water Rent | | 193.20 | | |
| | \$ | 13,944.33 | | |
| Insurance | \$ | 7,137.40 | | |
| Equipment Purchased | \$ | 6,538.71 | | |
| | _ | | \$ | 456,351.42 |
| JNEXPENDED BALANCE | | | т | 68,457.90 |
| CASH BALANCE BEGINNING | | | | 80,460.79 |
| CASH BALANCE END | | | \$ | 148,918.69 |
| Cash in Bank, May 31, 1953 Cash on Hand | 9 | 8141,918.69 | | • |
| | _ | | | |
| | 9 | 3148,918.69 | | |

STATE HIGHWAY DEPARTMENT OF THE STATE OF DELAWARE DELAWARE CROSSING DIVISION AND DELAWARE MEMORIAL BRIDGE FUNDS ON DEPOSIT, ON HAND & INVESTMENTS

May 31, 1953

| Construction Fund | Эel. | |
|--|------|-----------------------|
| Trustee Account 3939A Principal | \$1 | ,201,608.52 |
| Trustee Account 3939A Income Revolving Fund | | 180,416.39 |
| | \$1 | ,382,024.91 |
| Interest Account Trustees Account 3939DA | | |
| Revenue Fund Trustee Account 3939B | \$ | 481,963.56 |
| Interest Reserve Account Trustee Account 3939DB | \$ | 22,263.52 |
| Bond Retirement Account Trustee Account 3939DC | \$ | 186,109.48 |
| Maintenance Fund Trustee Account 3939C | \$ | 6,571.09 |
| DEPOSITORY-Farmers Bank of the State of Delaw | are | |
| Wilmington, Delaware Operation Fund | \$ | 141,918.69 |
| CASH ON HAND Superintendent & Collection Force | \$ | 7,000.00 |
| INVESTMENTS—Construction Fund U.S. Treasury, Discount Bills \$650,000.00 Due June 25, 1953 | \$ | 648,058.67 |
| INVESTMENTS—Maintenance Fund U.S. Treasury Ctf. of Indebtedness | æ | 20,000,00 |
| \$20,000.00—1-7/8% Due June 1, 1953 \$ 9,000.00—2% Due August 15, 1953 | | 20,009.28 $9,001.87$ |
| \$65,000.00—2-1/8% Due Dec. 1, 1953 | | 65,072.03 |
| \$90,000.00—2-1/4% Due Feb. 15, 1954 Accrued Interest | | $90,073.63 \\ 339.98$ |
| | -\$ | 184,496.79 |

STATE HIGHWAY DEPARTMENT OF THE

STATE OF DELAWARE

DELAWARE CROSSING DIVISION AND DELAWARE MEMORIAL BRIDGE

FUNDS ON DEPOSIT, ON HAND & INVESTMENTS

May 31, 1953

| INVESTMENTS—Sinking Fund—Interest Reserve Acc | ount 3939DB |
|---|---------------|
| U.S. Treasury Ctf. of Indebtedness | |
| \$ 824,000.00—2% Due August 15, 1953 | \$ 824,000.00 |
| \$1,345,000.00—2-1/8% Due December 1, 1953 | 1,346,697.65 |
| \$1,770,000.00—2-1/4% Due February 15, 1954 | 1,771,356.26 |
| U.S. Treasury Bonds | , , |
| \$245,000.00—2% Due Sept. 15, 1953-51 | 245,000.00 |
| \$420,000.00—2% Due June 15, 1954-52 | 418,753.13 |
| Accrued Interest | 11,929.43 |
| | |

\$4,617,736.47

The Equitable Security Trust Company, Trustee, advised that they hold the following as Collateral Security for the deposit of funds shown in the Equitable Security Trust Company.

\$1,600,000.00 U.S. Treasury Bonds, 2-3/8% Due June 15, 1958

- $100,\!000.00$ U.S. Treasury Bonds, 2-1/2% Due March 15, 1958-56
- \$1,100,000.00 U.S. Treasury Bonds, 2-1/4% Due Sept. 15, 1959-56
- \$ 300,000.00 U.S. Treasury Bonds, 2-3/4% Due Sept. 15, 1959-56
- \$ 400,000.00 U.S. Treasury Bonds, 2-3/4% Due Dec. 15, 1965-60
- $$500,\!000.00$ U.S. Treasury Bonds, 2-1/4% Due June 15, 1962-59 and the following for funds on deposit in the Farmers Bank of the State of Delaware:

\$100,000.00 The State of Delaware State Highway Imp. Bonds of 1949, Series A—1.40% Due December 1, 1957.

\$100,000.00 The State of Delaware State Highway Imp. Bonds of 1949, 1.40% Due April 1 ,1963.

 $80,\!000.00$ The State of Delaware State Highway Imp. Bonds of 1949, 1.40% Due April 1, 1964.

STATE HIGHWAY DEPARTMENT OF THE

STATE OF DELAWARE

DELAWARE CROSSING DIVISION AND

DELAWARE MEMORIAL BRIDGE

STATEMENT OF FINANCIAL CONDITION MAY 31, 1953

| ASSETS | | | LIABILITIES |
|--|--|--------------------------------|---|
| CONSTRUCTION FUND Equitable Security Trust Co., Trustee Cash in Bank Acct. 3939A Principal \$1,201,608.52 Acct. 3939A Income | \$1,201,608.52 | | CONSTRUCTION FUND Bonds Payable \$40,000,000.00 4% Revenue Bonds due June 1, 1978 \$40,000,000.00 3-3/4% Revenue Bonds due June 1, 1978 3,900,000.00 2-7/8% Revenue Bonds due June 1, 1978 2,500,000.00 |
| Investments (At Cost) U.S. Treasury Dis. Bills Due June 25, 1953 | | | Fund Balance \$46,400,00 Miscellaneous Receipts \$ 345.47 Profit on Sale of Bonds 473,000.00 |
| Delaware Crossing Division—Revolving Fund Cash in Bank Construction Cost in Progress (Details submitted in Sec. Report) | | 46,556,727.62 | Trustees Income Account Earnings Transferred to Principal Account I,076,818.62 Receipts from Utilities I2,471.10 Proceeds from Sale of Ferry Property 624,176.01 |
| MAINTENANCE FUND | | \$48,586.811.20 | \$ 2,186,81 Contingent Liability on Contracts Outstanding At May 31, 1953, Estimated at \$147,662.12 MAINTENANCE FUND |
| Equitable Security Trust Co., Trustee Cash in Bank Acct. 3939C Investments (At Cost) U.S. Treasury Cert. of Indebtedness Due June 1, 1953 | 20,009.28 | | Fund Balance \$ 190,000.00 Trustees Maintenance Income Account \$ 1,067.88 |
| Due August 15, 1953 Due December 1, 1953 Due February 15, 1954 Accrued Interest | 9,001.87 65,072.03 90,073.63 | | |
| SINKING FUND—Bond Retirement Account Equitable Security Trust Company, Trustee Cash in Bank Acct. 3939DC | | \$ 191,067.88 \$ 186,109.48 | SINKING FUND—Bond Retirement \$ 191,06 Fund Balance \$ 186,10 SINKING FUND—Interest Reserve Account |
| SINKING FUND—Interest Reserve Account Equitable Security Trust Company, Trustee Cash in Bank Acct. 3939DB Investments at Cost U.S. Treasury Cert. of Indebtedness & Treasury Bonds | | | Fund Balance \$ 4,622,838.40 Trustees Int. Reserve Income Account \$ 17,161.59 \$ 4,639,99 |
| Due August 15, 1953 Due December 1, 1953 Due February 15, 1954 Due September 15, 1953-51 Due June 15, 1954-52 Accrued Interest | 1,346,697.65 1,771,356.26 245,000.00 418,753.13 | | |
| REVENUE FUND Equitable Security Trust Company, Trustee | | \$ 4,639,999.99 | REVENUE FUND |
| Cash in Bank Acet. 3939B \$ 418,226.51 Deposits in Transit 63,737.05 | | | Deposit on Ticket Sales \$ 712.50 |

STATE HIGHWAY DEPARTMENT OF THE

STATE OF DELAWARE

DELAWARE CROSSING DIVISION AND

DELAWARE MEMORIAL BRIDGE

STATEMENT OF FINANCIAL CONDITION MAY 31, 1953 (Continued)

| ASSETS | | LIABILITIES | | | |
|-----------------------------|------------------------|--|---------------|----------------------|-----------------|
| REVENUE FUND | | Transfers Operation Fund \$ 524,809.32 Transfers Maintenance Fund 120,000.00 Transfers Sinking Fund Int. 1,818.125.00 Transfers Sinking Fund Int. Res. 3,370,818.44 Transfers Bond Retirement 186,109.48 | | | · · · · · · · · |
| | | | | \$ 408,216.56 | |
| | \$ 486,461.06 | | | | 486,461.06 |
| OPERATION FUND Cash in Bank | 141,918.69 7,000,00 | OPERATION FUND Fed. Taxes & Other Payroll Ded. Fund Balance June 1, 1952 Transferred from Revenue Fund | 8 85.077.93 | \$ 6,243.60 | |
| | 148,918,69 | Less | \$ 609,887.25 | | |
| Equipment Purchased \$ | | Operating Expenses | 451,405.23 | | |
| | | | | \$ 158,482.02 | |
| | | | | \$ | 164,725.62 |
| | \$54,255,175.23 | | | | 554,255,175.23 |